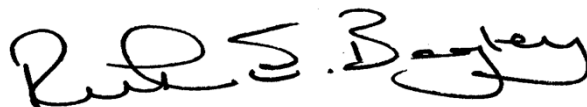


Date of issue: Tuesday, 15 November 2016

MEETING:	HEALTH SCRUTINY PANEL (Councillors Pantelic (Chair), Strutton (Vice-Chair), Chaudhry, Cheema, Chohan, M Holledge, Mann, Qaseem and Smith) NON-VOTING CO-OPTED MEMBER Healthwatch Representative Buckinghamshire Health and Adult Social Care Select Committee Representative
DATE AND TIME:	WEDNESDAY, 23RD NOVEMBER, 2016 AT 6.30 PM
VENUE:	VENUS SUITE 2, ST MARTINS PLACE, 51 BATH ROAD, SLOUGH, BERKSHIRE, SL1 3UF
DEMOCRATIC SERVICES OFFICER: (for all enquiries)	NICHOLAS PONTONE 01753 875120

NOTICE OF MEETING

You are requested to attend the above Meeting at the time and date indicated to deal with the business set out in the following agenda.



RUTH BAGLEY
Chief Executive

AGENDA

PART I

APOLOGIES FOR ABSENCE

AGENDA
ITEM

REPORT TITLE

PAGE

WARD

CONSTITUTIONAL MATTERS

1. Declarations of Interest

All Members who believe they have a Disclosable Pecuniary or other Pecuniary or non pecuniary Interest in any matter to be considered at the meeting must declare that interest and, having regard to the circumstances described in Section 3 paragraphs 3.25 – 3.27 of the Councillors' Code of Conduct, leave the meeting while the matter is discussed, save for exercising any right to speak in accordance with Paragraph 3.28 of the Code.

The Chair will ask Members to confirm that they do not have a declarable interest.

All Members making a declaration will be required to complete a Declaration of Interests at Meetings form detailing the nature of their interest.

- | | | | |
|----|--|--------|---|
| 2. | Minutes of the Last Meeting held on 6th October 2016 | 1 - 8 | - |
| 3. | Action Progress Report | 9 - 12 | - |

SCRUTINY ISSUES

4. Member Questions

(An opportunity for Panel Members to ask questions of the relevant Director/ Assistant Director, relating to pertinent, topical issues affecting their Directorate – maximum of 10 minutes allocated).

- | | | | |
|----|---|---------------|-----|
| 5. | Reconfiguration of the Borough's Activities Offer for People with Learning Disabilities | 13 - 22 | All |
| 6. | Mapping of services against local population | Verbal Report | All |
| 7. | Slough Central Update | 23 - 28 | All |
| 8. | Frimley Sustainability and Transformation Plan | 29 - 34 | All |

ITEMS FOR INFORMATION

- | | | | |
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| 9. | Forward Work Programme | 35 - 38 | - |
| 10. | Attendance Record | 39 - 40 | - |
| 11. | Date of Next Meeting - 19th January 2017 | | |

Press and Public

You are welcome to attend this meeting which is open to the press and public, as an observer. You will however be asked to leave before the Committee considers any items in the Part II agenda. Please contact the Democratic Services Officer shown above for further details.

The Council allows the filming, recording and photographing at its meetings that are open to the public. Anyone proposing to film, record or take photographs of a meeting is requested to advise the Democratic Services Officer before the start of the meeting. Filming or recording must be overt and persons filming should not move around the meeting room whilst filming nor should they obstruct proceedings or the public from viewing the meeting. The use of flash photography, additional lighting or any non hand held devices, including tripods, will not be allowed unless this has been discussed with the Democratic Services Officer.

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Health Scrutiny Panel – Meeting held on Thursday, 6th October, 2016.

Present:- Councillors Pantelic (Chair), Strutton (Vice-Chair), Cheema, Chohan, Qaseem and Smith

Non-Voting Co-optee – Colin Pill, Slough Healthwatch representative (until 8.41pm)

Apologies for Absence:- Councillors Chaudhry, M Holledge and Mann

PART I

19. Declarations of Interest

Councillor Cheema declared that a family member worked for Frimley Health NHS Foundation Trust.

Councillor Pantelic declared that she had been appointed as the Council's outside body representative to the Council of Governors of Frimley Health NHS Foundation Trust as a non-voting stakeholder governor.

20. Minutes of the Last Meeting held on 1st September 2016

Resolved – That the minutes of the meeting held on 1st September 2016 be approved as a correct record, noting that under Minute 10 – Declarations of Interest, Councillor Pantelic's role on the Frimley Health NHS Foundation Trust Council of Governors was in a non-voting capacity.

21. Member Questions

There were no questions from Members.

22. Preparedness for Winter

The Panel received a presentation from the Associate Director of Emergency & Urgent Care and the Head of Unplanned Care for the East Berkshire Clinical Commissioning Groups (CCGs) on Planning of Winter services.

A wide range of partners from across the health system were working collaboratively in the planning process to ensure that services were as resilient as possible. The demand patterns had changed and pressures across the system were now more constant during the year, with attendances at Wexham Park Hospital rising consistently throughout the summer months, putting extra pressure on the health and social care system. Despite the rising demands, NHS England had reported Wexham Park as the best performing Trust in South of England Area to August 2016. Operational resilience processes were still in place to help meet rising demand in winter, however, funding to support additional winter services had been significantly

Health Scrutiny Panel - 06.10.16

reduced. It was therefore crucial that partners communicated effectively and built strong relationships to enable effective planning and make maximum use of the available resources.

Hospital discharge performance was crucial and the Panel was informed that partnership working on the discharge protocol and policy had improved significantly in recent years. The projects that supported the NHSE five key interventions were explained – ambulances, 111, flow, discharge and streaming at the front door. The 111 service was being re-procured with a new service in place from April 2017. Members sought assurance that there would be no disruption to service in the transition to a new provider. It was recognised that it was important that 111 performed well over the winter months as a key part of meeting increased demand and avoiding unnecessary pressures at Wexham Park Hospital and GP surgeries.

The Panel discussed a range of other issues which are summarised as follows:

- There had been some peaks in hospital attendance over the summer, such as for respiratory conditions that could be attributed to increased air pollution. Members asked for further information on this issue.
- A Member asked for examples of improved working relationships amongst partners and in response, the work of the hospital based social work team and discharge team was highlighted. Working proactively with nurses on each ward had helped identify people's needs earlier and improved the discharge process.
- Areas identified as priorities for further improvement and risk included 'discharge to assess' - greater assessment taking place outside the hospital setting; working collaboratively with the third sector; and implementing the new 111 service.

At the conclusion of the discussion, the Panel noted the report.

Resolved –

- (a) That the presentation and update be noted.
- (b) That the Panel receive further information on peaks in attendance relating to issues such as high levels of air pollution.

23. Options for the Modernisation of Community Nursing Services

The Panel received a presentation, and were asked to comment on, the options being considered on commissioning the local 0-19 Healthy Child Programme (HCP) services. The commissioning of such services, not service provision, had transferred to the Council as part of amendments to the Health & Social Care Act 2012 and it had been agreed by the central public health team to create six contracts across Berkshire. The HCP service model

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included health visiting and school nursing services, and they interfaced with a wide range of other services.

The options were summarised as follows:

- Option 1: Do nothing – current service model for the Healthy Child Programme.
- Option 2: Develop an online portal to maximise information and advice for parents on their child development and allow self assessment for relevant sections of each of the five mandated visits.
- Option 3: Develop an online moderated SKYPE type and text messaging contact allowing access to specialist professional advice to include other young people's services.
- Option 4: Extend access to wider HCP services working with the Microsoft portal development and Graphnet Connected Care programme (after March 2018).
- Option 5: Recommission 0-19/25 child health services following a market testing process.
- Option 6: Consider TUPE of health visiting and school nursing services to relevant hosts under an integrated care model.

The Panel was provided with clarification of the financial implications, within the context of significant reductions in the Public Health Grant, and discussed the benefits and risks of each of the options. A mixture of multiple options could also be taken forward as the potential delivery timescales varied, particularly in relation to Option 4. Significant consultation was taking place prior to a final decision being made by Cabinet. Following a request by a Member it was agreed that a summary of the consultation feedback would be provided to the Panel.

Members recognised the benefits of increasing the use of online delivery and it was proposed and agreed that a phased approach be taken that mixed Options 2 and 3 in the short term at the same time as working proactively with the relevant partners towards Option 4 after March 2018.

Resolved – The Panel agreed to support a phased approach with a mixture of Options 2 and 3 to promote online service delivering in the short term, whilst working with other authorities and partners to deliver Option 4 in in the medium term.

24. Frimley Health NHS Foundation Trust Update

Sir Andrew Morris, Chief Executive of Frimley Health NHS Foundation Trust, gave a presentation to the Panel on the latest developments and future plans for Wexham Park Hospital and the Trust more widely. The key points raised during the presentation are summarised as follows:

- Members were reminded of the significant and rapid improvement at Wexham Park Hospital since the 'inadequate' CQC inspection rating in

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2014 and the 'good' rating in 2015, with several services considered outstanding.

- Improved leadership and staff engagement were identified as key drivers behind the improvement, with a major emphasis on embedding common values and behaviours across the Trust.
- Plans for the new £49m emergency department were progressing well. The new building had been designed to improve the patient experience and clinical outcomes. Dialogue was underway with the planning authority and it was currently anticipated that work would start on site in the first quarter of 2018.
- The Trust Board was due to imminently approve an investment of £10m in maternity services.
- Performance on the key four hour accident & emergency waiting time target remained challenging; however, quarterly performance was above the 95% target, despite the fact that there had been a 13% increase in admissions and 7% increase in attendances at the hospital.
- The Trust was achieving the target of 92% for referral to treatment in 18 weeks and all key cancer targets were being met.
- Good progress had been made on the Sustainability & Transformation Plan (STP) for the Frimley footprint. The plan included a range of initiatives and reforms to promote self care and prevention; deliver more services in community settings; and maximise the use of resources available across the local health system. Final proposals would be submitted to the Department of Health in October.

The Panel congratulated Sir Andrew and all the staff at the hospital on the turnaround at Wexham Park since the acquisition by Frimley Health. A range of specific issues were raised relating to the development work including the new MRI scanner and the proximity of the proposed new entrance to the emergency department to nurses' residences. Sir Andrew addressed these points stating that these practical issues had been considered and addressed as part of the design process. In response to a question, the option of providing a helipad had been considered, but was rejected due to the high cost, and the current arrangements whereby the air ambulance landed in a nearby field would continue.

Members asked about recruitment, retention and staffing issues more generally. Sir Andrew stated that there were circa 210/220 nursing vacancies, which was down from 270 previously, although recruitment remained a challenge across the country. He explained the range of steps the Trust had taken to improve the position including taking on more student nurses, supporting staff with training and professional development and overseas recruitment. The intake of junior doctors had increased in the past year from 90 to 118 and all general surgical consultant positions were filled. The Panel welcomed the proactive and focused approach that had been taken in terms of workforce strategy.

Members raised the issue of parking at the Wexham Park site, both in terms of the existing plans to provide more spaces and the potential impact of developments such as the new emergency department. Sir Andrew provided

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an update on the plans to increase visitor parking on site and informed the Panel that there would be no net loss of parking related to the new emergency department. Asked whether charges would remain the same as at present, Sir Andrew stated that the Trust was not in a position to provide any guarantees on the future level of car parking charges, particularly in view of the financial pressures facing the Trust.

(Colin Pill left the meeting at this point.)

The Panel discussed the proposal in the STP for the longer term ambition of a new hub based approach for general practice as part of a wider transformation of the service. Funding for the proposal would be sought as part of the STP process and, if successful, delivery was circa 18-24 months away. Other issues discussed included the processes being used to engage patients and the wider performance across the Trust beyond Wexham Park. A Member asked about current issues relating to bus services to Wexham Park and Sir Andrew explained a contract had recently ended and the Trust had decided not to provide the required subsidy in the future as it needed to use its limited resources carefully. However, he highlighted that the decision needed to be viewed in the context of the wider approach to transport issues designed to improve access to the site.

At the conclusion of the discussion, the Panel thanked Sir Andrew for his presentation and congratulated the Trust for the continued improvement of services at Wexham Park Hospital.

Resolved – That the presentation and update be noted.

25. Adult Social Care Local Account 2015/16

The Panel received the draft Adult Social Care Local Account for 2015/16 that detailed the activities and performance of the service in the year to the end of March 2016 and the priorities for 2016/17. It reported against the priorities of the Slough Joint Wellbeing Strategy and Five Year Plan. A number of key achievements were highlighted that had resulted in delivering value for money and improved services for vulnerable people in Slough. The report also included provisional data from the Adult Social Care Outcomes Framework that set out the comparative performance of Slough on key indicators.

Members discussed a range of specific issues including the activity being undertaken to address loneliness and promote social interaction. A Member highlighted the particular need to consider this as part of the reconfiguration of day services for people with learning disabilities, including the planned closure of the Elliman Resource Centre. It was noted that the services would be reshaped with the involvement of families, carers and services users themselves to identify the right support for each person. The Panel would receive a further report on the progress being made at its next meeting. Other issues discussed briefly included the progress of the Adult Social Care reform programme; the procurement, commissioning and contract management arrangements; and collaboration with the voluntary and community sector.

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At the conclusion of the discussion, the Panel noted the draft Local Account for 2015/16.

Resolved – That the Adult Social Care Local Account 2015/16 be noted.

26. Slough Safeguarding Adults' Partnership Annual Report 2015/16

The Panel received the Slough Safeguarding Adults Board (SSAB) Annual Report 2015/16 that detailed the activity undertaken by the partnership over the past year. The report had been streamlined and focused on the key areas of work identified by the Board's business plan that arose out of two Safeguarding Adult Reviews and other key priorities. It was noted that the chair of the Board, Nick Georgiou, had also recently been appointed as chair of the Slough's Local Safeguarding Children's Board.

It was the second report since the introduction of the Care Act 2014 that had widened the definition of safeguarding, and it also updated on the impact of issues such as the changed definition of the Deprivation of Liberty Safeguards that had resulted in a very significant increase in the number of people requiring protection under the safeguards. It was reported that good progress had been made in terms of making safeguarding personal, and a key measure of success was whether the outcome identified by the person at risk had been achieved. However, it was recognised safeguarding risks could be reduced but not eliminated due to complicated circumstances of many people at risk.

The Panel noted the progress that had been made during the reporting period and particularly welcomed the section that set out the work of the wide range of partners contributing to the partnership. Members discussed the overall effectiveness of the partnership arrangements and asked about the key learning points of the past year. The Interim Director of Adult Social Services responded that the partnership arrangements were strong with a good level of engagement from partners and an effective Executive Board. The key learning points included the findings of two Safeguarding Adult Reviews that had highlighted issues for some people known to social services but not directly engaged and issues around family neglect. As part of a commitment to continue to improve services, the Local Government Association and Association of Directors of Adult Social Services would shortly be undertaking a peer review of Slough.

At the conclusion of the discussion, the Panel noted the report.

Resolved – That the Annual Report be noted.

27. Forward Work Programme

The Panel agreed the following items for the November agenda:

- Slough Central Update

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- Mapping of services against local population
- Reconfiguration of learning disabilities service
- STP update – for information (link to One Public Estate).

Members were encouraged to attend the Overview & Scrutiny Committee meeting on 17th November 2016 which would include an item on the Local Plan Review.

An action log would be added to the agenda for the next meeting. There was an outstanding action from the previous meeting in relation to further information from the CCG on GP funding.

Resolved – That the Forward Work Programme be agreed, subject to the amendments noted above.

28. Attendance Record

Resolved – That the Members' Attendance Record 2016/17 be noted.

29. Date of Next Meeting

The next meeting of the Panel would be held on 23rd November, 2016.

Chair

(Note: The Meeting opened at 6.32 pm and closed at 9.40 pm)

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Health Scrutiny Panel – Actions Progress Report

30th June 2016

Minute:	Action:	For:	Report Back To: Date:
6	The Panel also commended the Public Health Team for the numerous ways in which they had engaged Slough Youth Parliament and it was suggested that they be involved with the Panel on relevant areas of scrutiny in the future.	Public Health	HSP As appropriate
7	Re: Elliman Resource Centre In response to questions, the Panel were assured that those people who were assessed to need building based day services would continue to be able to do so, but that others could be best supported through a range of community based activities. Work would be done with each family to ensure people received safe and secure services which met their needs. This process was due to be completed by the end of the year with closure likely in early 2017, subject to Cabinet approval.	Adult Social Care	Cabinet Remainder of 2016
7	Members requested that future such reports to Cabinet come to the Panel for scrutiny first. The Panel decided not to make any recommendations to the Cabinet at this stage but would be kept informed of progress and would consider whether further scrutiny would be required at a later stage in the process.	Adult Social Care	HSP As appropriate

1st September 2016

Minute:	Action:	For:	Report Back To: Date:
13	A specific concern was raised about the standard of discharge records and the support for carers at Wexham Park Hospital and it was agreed that this issue could be raised with Frimley Health NHS FT at the next meeting of the Panel.	Frimley NHS Trust	HSP 6 October 2016
13	A question was asked about the system for allocating GP funding to local areas and it was agreed to ask Slough CCG to provide a short explanatory note on the process.	Slough CCG	HSP ASAP
14	Resolved: That a more detailed summary of the impacts of key BCF projects be circulated to Panel Members via email.	Adult Social Care	HSP ASAP
15	A Member asked about the actions the Council was taking to ensure new housing developments met the need for adapted housing. Work was ongoing in this area and further information would be circulated to Members outside of the meeting.	Adult Social Care	HSP ASAP
15	A query was also raised about the timeliness and prioritisation of assessing applications for Disabled Facilities Grants and it was agreed that a briefing note would be circulated setting out how the process worked and the indicative timescales for the varying levels of priority.	Adult Social Care	HSP ASAP

6th October 2016

Minute:	Action:	For:	Report Back To: Date:
22	There had been some peaks in hospital attendance over the summer, such as for respiratory conditions that could be attributed to increased air pollution. Members asked for further information on this issue.	CCG	HSP As appropriate
23	Re: Community Nursing Services: following a request by a Member it was agreed that a summary of the consultation feedback would be provided to the Panel.	Public Health	HSP As appropriate

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SLOUGH BOROUGH COUNCIL

REPORT TO: Health Scrutiny Panel **DATE:** 23 November 2016

CONTACT OFFICER: Simon Broad, Head of Adult Safeguarding and Learning
Disabilities
(For all Enquiries) (01753) 87 5202

PART I
FOR COMMENT & CONSIDERATION

RECONFIGURATION OF THE BOROUGH'S ACTIVITIES OFFER FOR PEOPLE WITH LEARNING DISABILITIES

1. **Purpose of Report**

To provide an update on the progress made in reconfiguring the borough's activities offer for people with Learning Disabilities following Cabinet's recommendation on the 18th of July 2016:

- That the Council's activities offer for people with learning disabilities be reconfigured. People with less complex needs will be supported to access community based activities. People will be able to exercise their right to choose and control which community based activities meet their individual needs through the use of direct payments. People with more complex care needs who require specialist support will continue to be supported by the Council's day centres.
- That the reconfiguration of the existing council's day centres include the retention of the Priors and Phoenix services and the closure of the Elliman centre.
- That a further report be provided to the Health Scrutiny Panel and then Cabinet once progress has been made in reconfiguring the services and prior to a final decision on the timing of the reconfiguration. This is to provide reassurance that all efforts are being made to meet the needs of people with learning disabilities and their families.

2. **Recommendation(s)/Proposed Action**

The Health Scrutiny Panel is requested to comment on the report.

3. **The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan**

3a. **Slough Joint Wellbeing Strategy Priorities –**

The services will support priority 6.1 Enhancing positive health and wellbeing throughout life.

Key Needs Assessment Data:

The number of adults with learning disabilities known to Slough's Adult Social Care service is 356. The numbers of people with learning disabilities are projected to increase. In Slough, there were 2,153 adults with learning disabilities in 2007. This number is predicted to increase to 2,644 in 2017 and to 2943 by 2027.

The predicted rises in the number of people with learning disabilities mean that more Carers will need breaks from their caring role. Carers are an integral part of the Borough's Prevention strategy as they care for family members within the home who may otherwise need to enter residential, nursing or hospital care.

The key areas of inequalities for people with Learning Disabilities are in housing, health and employment. There is a need to develop with people, Carers and partners an activities offer that:

- Promotes social inclusion, supports involvement in community activities and improves access to universal services
- Develops independent living skills and job related skills creating locally based work experience and job opportunities
- Improves health and life expectancy and addresses health inequalities
- Maintains the health and wellbeing of people thereby preventing or delaying their need to access hospital or residential care
- Safeguards people- raising awareness about keeping safe whilst promoting positive risk taking and encouraging involvement in community activities

3b. Five Year Plan Outcomes

Services delivered will support the following outcome in the Five Year Plan

- More people will take responsibility and manage their own health, care and support needs

4. Other Implications

(a) Financial

In 2015/2016 £650,000 savings were achieved through the first phase of the transformation programme by supporting people with a learning disability based in out of borough residential care back to supported living accommodation in Slough. The reconfiguration of the council's in house residential and replacement care units achieved savings of £247,000 in this financial year. It is anticipated that a further £350,000 will be achieved by people being supported by a range community services rather than relying solely on council provided services.

Cabinet agreed on the 18th of July 2016 to reconfigure the Council's activities offer for people with learning disabilities, to retain the Priors and Phoenix day services and close the Elliman Centre and to delegate the date of this reconfiguration to the Commissioner for Health and Social Care and the Director of Adult Social Services once reassured about the progress made to develop an alternative offer.

The Priors and Phoenix buildings will require refurbishment and new adaptations to help meet the needs of people with complex needs. The Capital Strategy Board

granted £826K on the 27th of September 2016 towards the refurbishment of the Phoenix and Priors buildings.

(b) Risk Management

Risk	Mitigating action	Opportunities
Legal- challenges have been issued to some local authorities when reconfiguring their day activities offer which has then delayed the implementation of services.	Reviews of all people currently attending day centres are in the process of being completed and support plans produced. People with complex needs will continue to be supported in building based services; people with less complex needs will be supported to access activities in the community. Families and advocates have been and will continue to be involved in the reviews. Families were advised in September 2015 that a review of day centres will be taking place. Meetings took place with families and service users on the 30 th of June 2016 advising them of the recommendations made to Cabinet on the 18 th of July 2016. Letters were sent to families and service users confirming that Cabinet had approved the recommendations at the end of July 2016.	Families and advocates have been and will continue to participate in all reviews of service users who are attending day centres.
Property-minimal risk	None	There is an opportunity for the Council to redevelop the site occupied by the Elliman centre following Cabinet's recommendation to close the centre.
Human Rights-minimal risk	None	
Health and Safety-minimal risk	None	
Employment Issues-Staff could leave whilst uncertainty remains about the future of in-house	A restructure of the day centre staff has been proposed. A staff consultation began on the 29 th of September 2016 and	The new job descriptions provide opportunities for staff to work with partners within and outside of the Council to develop

services. Vacancies would need to be filled by agency staff which would increase the staffing costs.	ended on the 28 th of October 2016. The consultation proposed changing the staff's job descriptions from day centre officers to Activity Co-ordinators. No appeals were received against the matching process. The new staff structure will begin from the 1 st of January 2017.	activities for people with learning disabilities and promote greater integration with the community at large.
Equalities Issues- minimal risk	None	
Community Support- minimal risk	None	
Communications- The need to reconfigure the activities offer is not understood/ not accepted by staff, people and families	Day centre managers have continued to keep their staff informed about the review. Engagement with people and families has included letters, presentations and meetings. Staff were briefed about the recommendations to Cabinet on the 18 th of July 2016 on the 29 th of June 2016. Briefings for families and service users took place on the 30 th of June 2016. Staff, service users and families were notified at the end of July 2016 of Cabinet's decision to approve the reconfiguration of the borough's activities offer.	Ongoing communications and engagement with staff, service users and families. Whilst some service users have been concerned about having their activity offer delivered from the community or from a different building based day centre, others have welcomed the opportunity to access their choice of activity at a time of their choosing with their own friendship group.
Community Safety- minimal risk	None	
Financial – As part of the borough's work to remodel its activities offer, opportunities may be given at a later date to the market to tender for the delivery of activities. The costs may be higher than the current cost to the Council.	The Local Authority will continue to deliver activities. If an external provider is appointed to deliver day activities, the Council will work closely with the provider to monitor and assess the impact.	To reconfigure the borough's activities offer into one that supports people to become involved with the community, reduces social isolation, develops independent living and job related skills whilst still safeguarding people and supporting Carers.
Timetable for delivery- New models of activities may not be	A project group has been set up to complete the tasks by the dates outlined in the	

in place in time to meet the changed ways of working.	project plan. The work will be overseen by the Programme Board.	
Project Capacity- Staff allocated to the project will face the challenge of competing priorities whilst delivering this project	Additional staffing resources will have to be identified to ensure that the work to complete the project continues.	Work in partnership with supported living providers to assess which people, currently attending a day centre, could be supported to access activities within the community.

(c) Human Rights Act and Other Legal Implications

It is not envisaged that the recommendations of this report will infringe either Article 3 or Article 8 of the Human Rights Act as this work is promoting the rights of people with learning disabilities.

(d) Equalities Impact Assessment

An equalities impact assessment has been completed. The equalities impact assessment recognised that there will be changes to the activities offer provision. However, this was not deemed to detrimentally affect service users and their families. The alternative provision will consider individual needs to ensure that an appropriate service is put into place. It is recognised that existing relationships are important and every effort will be made to maintain these.

(e) Workforce

Following Cabinet's approval on the 18th of July 2016 to reconfigure the activities offer to people with learning disabilities and to reduce the number of building based day centres from three to two, the job descriptions and the staffing structure for the day centres were reviewed. Consequently it was proposed to change the job descriptions of the current day centre officers to Activity Co-ordinators. As Activity Co-ordinators, staff will be required to support people with learning disabilities to access activities both within the community and within building based services.

A consultation with staff on the proposed new staffing structure and job descriptions was carried out between the 28th of September 2016 and the 28th of October 2016. No redundancies or changes to staff's term and conditions were proposed.

A joint response to the consultation was received from staff and the trade unions on the 26th of October 2016. The response outlined staff's concerns about how service users would manage without the Elliman Resource centre and how issues of safeguarding would be addressed. In his response, dated the 8th of November 2016 the Head of Safeguarding and Learning Disabilities described how reviews of service users will look at how their future activity needs will be met. For more able service users this will be through community activities, for others with more complex needs through another building based centre. With regards to safeguarding, all new activities will be risk assessed for each individual. Families, Carers, service users and all agencies that are involved with individual service

users would continue to have responsibility for monitoring the safety of service users.

No appeals were received from staff against the proposed new staffing structure or job descriptions. One staff member took up the offer to meet with the Head of Safeguarding and Learning Disabilities. The meeting was productive with the staff member putting forward some valid and constructive comments regarding how the new service would be delivered effectively.

The new staffing structure will be implemented from the 1st of January 2017. This will result in £65K savings for the period January to March 2017; £347K savings in a full financial year. The savings will be achieved through not recruiting to posts that are currently vacant.

5. **Supporting Information**

Since the 18th of July 2016, the Community Team for people with learning disabilities (CTPLD) and current day centre staff have been reviewing service users currently attending the day centres. Reviews involve having a conversation with the service user, the family and/or advocate and all the people involved in the care and support of the service user. The aim is to ascertain the service user's wishes, interests and needs and the best way for these to be met in order to help the individual to meet their full potential and aspirations.

A summary of the work that has been done so far is provided below.

Elliman Centre: Fifty-seven service users are accessing the service

- Twelve service users will leave the service by the end of November/ beginning of December 2016 and will have their activities offer delivered by their supported living provider.
- One service user who is living with their family will have services delivered from the family home.
- Nineteen service users have the potential to have their activity offer met by the community. They will continue to attend a building based day centre whilst their reviews are taking place.
- Twenty-five people from Elliman will continue to have their activities offer delivered from either the Phoenix or Priors Day services. They will be reviewed in the New Year.

Priors Day Service: Forty-four service users are accessing the service

- Ten service users will leave the service by the end of November/ beginning of December 2016 and will have their activities offer delivered by their supported living providers.

Phoenix Day Service: Twenty-four service users are accessing the service.

- Reviews are currently being undertaken of six people to determine how their activities offer will be met.

The reviews completed with service users have found that there is capacity within some supported living services for the provider to deliver activities within the care

hours already agreed with CTPLD. Work will continue to review all remaining service users who are attending the building based day centres. It is anticipated that approximately twenty-five people from Elliman will continue to need support from either the Priors or Phoenix buildings. They will fill the vacancies created by people who will no longer need a day centre as their activity offer will be met by their supported living provider. Reviews have also begun of the twenty-two people attending an externally provided day centre provision to ascertain whether their needs can be met by the community or need to be met by attending either the Priors or Phoenix day services.

Reviews are starting for the service users who are living with their families. For those amongst this group who will have their activity offer met by the community they will have a phased exit from the day centre. Initially, they will have a combined offer of activities both in the day centre and in the community eventually moving towards an activity offer that is met by activities in the community.

No service user will leave the day centre without a review and an asset based support plan that will meet their needs.

A further progress report will be submitted to Cabinet on the 19th of December 2016.

All efforts are being made to maintain current friendship groups and to establish what service users' interests are. Day centre staff (soon to be Activity Co-ordinators) have been working with partners within the council and with external agencies to develop activities that can be accessed by people with learning disabilities. Some of the opportunities currently being explored are listed below:

- The Britwell hub has been developed for a small group of service users. Service users (with the support of care workers) are already accessing the hub for one day a week. There are plans to extend this to three days a week from January 2017 for a larger group of service users.
- The allotment behind the Britwell centre will be managed by service users currently attending a day centre from January 2017.
- The first of six sports taster sessions began on the 3rd of November 2016. Eighteen service users attended a taster session of table tennis and gave a positive evaluation of the day. A further five weekly sessions are scheduled which will give service users taster sessions in badminton, fitness, boxing, boccia and wheelchair basket-ball.
- There are plans for the Activity Co-ordinators to lead groups of service users in Healthy Walks around the borough's parks.
- Travel training opportunities are currently being explored.
- There are plans to develop ice skating and swimming activities.
- Some joint activities between staff and service users are planned for e.g. Haywood sisters music group
- Staff are negotiating with colleagues in Parks for groups of service users to volunteer and help maintain some of the borough's parks.
- Colleagues in Commissioning, the Community Mental Health Team and the Community Development Team are exploring the development of a community café that could be run by people with learning disabilities and mental ill-health

- A private race-car simulation company in Slough's Business Park has offered to give a taster session at a subsidised rate to a group of service users.
- Colleagues in Commissioning have been working with Life Long Learning to develop courses tailored for people with learning disabilities including; healthy cooking on a budget, an introduction to social media and a photography/ life skills course.
- The forum for people with learning disabilities 'Speak Out' have established a Facebook page which will promote and share information about activities going on in and around the borough.
- Supported Living Providers have compiled a list of leisure activities that can be accessed by people with learning disabilities living in supported accommodation and in the community.

Ideas for activities are being sought from service users and families. A visit was recently organised for service users who are soon to move from the Elliman Centre to the Phoenix centre and their families. The visit was positively received by both service users and families who also used it as an opportunity to request the development of computer classes and DJ/ mixing music sessions.

CTPLD staff continue to work with service users and their families to allay concerns that naturally arise when changes are proposed to the support that they receive. We have summarised a few of the questions that we have received and the responses that we have given.

Q1) Service users will miss seeing old friends

Response: What we have found is that the Slough Learning Disability community is a small community. Service users see friends that they made at the day centre at activities that are within the community. They have also had the opportunity to make new friends.

Q2) Will service users stay in their flat for long periods of time?

Response: No. Where additional funding for community support is required this has been commissioned by Slough Borough Council. Providers are reorganising how they support service users in order to meet community use/day activity outcomes.

Q3) Service users are routine-led and need the routine of the daycentre, or they will get very upset.

Response: What we have found so far is that this has not been the case. This is because service users have been offered an activity they want to do. A departure from a daycentre will also be phased over a period of time.

Q4) What about safeguarding vulnerable service users in the community?

Response: The new activities are risk assessed for each individual. People with learning disabilities have historically been excluded from activities that we all enjoy because positive risks have not been taken. Therefore it is important to balance risk against opportunity, based on the service user's outcomes. Where one to one

or small group support has been required this has been commissioned by Slough Borough Council using accredited community support providers.

The work described above demonstrates the considerable progress that has been made in reviewing service users and developing activities that seek to ensure that service users are mentally stimulated, have access to physical activity and have the opportunity to maintain their current friendships and support networks. It is anticipated that having activities that support people's independence and enable them to lead healthy, active lives will also reduce the pressures of caring on Family Carers. As a result of the progress that has been made in reconfiguring the borough's activities offer, it is anticipated that the Elliman Centre will close on the 1st of January 2017.

6. **Comments of Other Committees**

A report was submitted to Cabinet on the 18th of July 2016 which approved the recommendation to reconfigure the borough's activities offer, retain the Priors and Phoenix services and close the Elliman centre and delegated the decision of when to reconfigure the services to the Director of Adult Social Care following consultation with the Commissioner for Health and Social Care.

7. **Conclusion**

This report outlines the progress made in reconfiguring the borough's activities offer to one which provides opportunities for people with learning disabilities to choose how best to meet their own support needs whilst also ensuring the Council is complying with the requirements of the Care Act 2014. Reviews have been conducted with service users with the involvement of families and advocates. Risk assessments have been conducted for each individual when considering alternative activities as opposed to attending a day centre. No service user will leave a day centre without a review and an asset based support plan that will meet their needs. People with learning disabilities will have opportunities to become more integrated with the local community as opposed to remaining marginalised. As a result of the work that has been undertaken with people, families and service users, a recommendation will be made to the Director of Adult Social Care and Commissioner for Health and Social Care to close the Elliman Centre on the 1st of January 2017.

8. **Background Papers**

None

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Slough Health Scrutiny Panel
Briefing Paper 23rd November 2016

Purpose of the report

This report provides the Health Scrutiny Panel with an overview of the Slough CCG Estates Strategy, current plans being progressed in support of the delivery of the strategy and potential new plans into the medium term.

Recommendations/Proposal Actions

The Health Scrutiny Panel is recommended to note the contents of the report.

Progress on Primary Care and other Estate developments in the Slough CCG environment will be provided in a timely manner going forward.

Introduction

The three CCGs in East Berkshire's health system have separate but co-ordinated strategies to deliver the NHS 5 year forward view and local commissioning plans. This paper concentrates on the Slough CCG environment but recognises patients come from Windsor, Ascot and Maidenhead (WAM) and the South Buckinghamshire overlap of Chiltern CCG into Slough based health services.

The five year NHS forward view makes specific reference to Sustainable Transformation Plans (STPs) across the health economy and for Slough the STP area is known as the Frimley footprint which stretches from Slough in the North to parts of Hampshire and Surrey in the South.

Specific elements of the STP include estates and technology as enablers to transformational changes. This paper concentrates on the estates investments and disinvestments currently planned within the Slough CCG environment.

The Slough CCG Estates Strategy sets out to invest in facilities that assist Practices to operate at scale and to provide space that encourages integration of service and in some schemes integration of health and health related service providers. (Primary Care, Social Care, Mental Health, Community and Acute Care).

These schemes are currently viewed as Health Hubs accommodating provision of care under one roof. The schemes that fall into the Health Hub category are :

- The new Chalvey Medical Centre
- Britwell Community Centre Health Hub
- Trelawney Avenue Health Hub
- Farnham Road Practice re-location to the new Health & Wellbeing site on the Farnham Road

1) Primary Care (GPs) investments currently agreed and in the planning or build phase

New Chalvey medical centre (due to open end 2017)
New GP consultation facilities Langley Health Centre (March 2017)
New GP consultation facilities Manor Park (June 2017)
New GP consultation facilities Herschel Medical Centre (complete)
New GP consultation facilities Bharaini Medical Centre (March 2017)
New GP consultation facilities Wexham Road (part complete)
New medical centre at Trelawney Avenue (end 2017)
Trelawney Health Hub. This is contingent on the closure of the Orchard Practice in Willow Parade, Langley villages. This scheme is listed as part of the “One Public Estate” Initiative.

2) Britwell Community Centre – health hub

Plans are being developed between the Council, The Avenue Medical Centre and the Britwell Clinic to relocate all services currently in the medical centre and Britwell Clinic into the new Britwell Community Centre. The project has been supported by NHS England Estates and Technology Transformation Fund (ETTF). This scheme is listed as part of the “One Public Estate” Initiative.

3) Farnham Road Practice

Plans will be developed to relocate the current Farnham Road practice up to the Health and Wellbeing complex being built to replace the current “centre” at Farnham Road. This scheme is in the “strategic and concept phase” with plans being developed between the Council and the Practice. Timing for this project is estimated at a build start early in 2019 and will follow the completion of the Health and Wellbeing hub due to start building in 2017.

This scheme is listed as part of the “One Public Estate” Initiative.

4) Redevelopment of the Slough Walk in Centre (SWIC)

Verbal update to be provided.

5) Upton Hospital review

Slough and WAM CCGs are currently in the process of investment/disinvestment options for Upton and St Marks Hospitals. The reviews are being service driven not estate driven. Both hospitals are owned by NHS Property Services Ltd (NHSPS).

Progress to date:

(a) a wide-ranging stakeholder group met on 19 October 2016 to agree the review process and criteria of assessment.

(b) a service-led “Surgery” was held on 31 October 2016. Each service describing the service, needs for co-location with other service providers and need for location on the Upton site while fully exploiting technology over the coming years.

(c) The full stakeholder group will be recalled in late December/early January to agree the scope of the investment/disinvestment options.

(d) Options appraisal early February 2017.

(e) Develop business case (t.b.a)

6) One Public Estate

For Slough (NHS), one public estate has 3 possible strands for opportunity:

(a) Primary Care co-locating with other public body health related services/functions.

(b) Review of Upton Hospital to release some or all of the site and to explore new models of co-location across NHS providers and other public bodies.

(c) Use of NHS Foundation Trust Estate. Note! Upton Hospital is owned by NHS Property Services and the majority tenant is Berkshire Healthcare NHS Foundation Trust.

7) Slough CCG and Slough Borough Council identified projects for One Public Estate

(a) the Avenue Medical Centre and services provided from Britwell Clinic – sponsored by the CCG, the practice, Berkshire Healthcare, the Council are reasonably advanced with a feasibility exercise to establish the viability of merging the GP Practice and the Britwell Clinic into a newly opened Britwell Community Centre . This will include co-location with Council provided health related services i.e. housing, social services and other public body services such as police, library services social amenity services etc.

(b) Trelawny Avenue (The Orchard Practice) – this project is to relocate the Orchard Practice, currently located in the centre of Langley Village up to Trelawny Avenue which is located in the centre of the population the practice currently serves. The Council and the developer (who owns the current Orchard site) are reasonably advanced with overall design and planning approval for the scheme. This project has full support of the CCG and NHS England. The site, when developed, will accommodate Primary Care, dentist, pharmacy, police, housing department and other public body amenity services.

(c) Farnham Road Surgery – This project is at an early stage of feasibility. The proposal, if implemented, is to relocate the Farnham Road surgery up to the “new” (when built) council owned community centre. The current centre is to be demolished and rebuilt to accommodate the current facilities and a swimming pool.

The Council own a plot of land that will be adjacent to the “new” centre and propose a health hub be developed to sit alongside the new Community Centre which will have a definite “healthier Slough” objective. The current Farnham Road practice partners are very keen to support the proposal, as is Slough CCG.

(d) Upton Hospital site (owned by NHSPS)

A full review of the Upton Hospital site started in October 2016, The review is service driven to establish the ongoing need for services on that site. The review will establish if moving off site into another publicly owned facility is feasible.

Next Steps

Primary Care

Investment in Primary Care Estate will continue over the next 3-5 years. This investment will be in support of the CCG Estate Strategy with some schemes additionally listed under the One Public Estate initiative.

Upton Hospital

The Reviewer of Services on the site will continue up to the end of 2016. A short list of potential options will be established in early 2017 with an option appraisal set to take place in February 2017. The appraisal will involve representatives of : Slough CCG, Primary Care, Acute, Community and Mental Health providers.

Conclusion

- a) Significant progress is being made on current and future investment in Primary Care Estate.
- b) Comprehensive Reviews of the Community Hospitals in East Berkshire has commenced with a plan to undertake an Options Appraisal of Upton Hospital in February 2017.

The Scrutiny Panel is asked to note progress on (a) and (b) above. The panel will be provided with further progress reports in a timely manner going forward.

Supplementing detail of increased consulting room and treatment room capacity in Slough Primary Care.

Prepared for Fiona Slevin-Brown, Director of Strategy & Operations

November 2016

By Paul Rowley, Estate Advisor

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SLOUGH BOROUGH COUNCIL

REPORT TO: Health Scrutiny Panel **DATE:** 23rd November 2016

CONTACT OFFICER: Alan Sinclair, Interim Director Adult Social Care
Jim O'Donnell, Chairman Slough CCG

(For all Enquiries) (01753) 875752

WARD(S): All

PART I
FOR INFORMATION, COMMENT & CONSIDERATION

FRIMLEY SUSTAINABILITY AND TRANSFORMATION PLAN**1. Purpose of Report**

This report provides the Health Scrutiny Panel with a further update on progress being made to deliver the Sustainability and Transformation Plan (STP) for the Frimley footprint.

The aim of the Frimley STP is: *'to serve and work in partnership with the Frimley footprint population of 750,000 people, through the local system leaders working collaboratively to provide an integrated health and social care system fit for the future'*.

2. Recommendation(s)/Proposed Action

The Health Scrutiny Panel is recommended to note the report and the progress being made in developing the Frimley Sustainability and Transformation Plan and comment on any aspect of the plan.

3. The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan

The priorities in the STP reflect the need to improve the health and wellbeing of the population. The STP will focus on those priorities that can be delivered across the system and local areas will continue to address their own local priorities. The Slough JSNA has informed the work of the STP.

3a. Slough Joint Wellbeing Strategy Priorities

The STP will meet several of the current Slough Wellbeing Board strategy priorities including:

- Health
- Economy and Skills
- Housing
- Safer Communities

The STP will do this by delivering across 5 priority areas:

1. Making a substantial step change to improve wellbeing, increase prevention, self care and early detection

2. Improve long term conditions outcomes including greater self management and proactive management across all providers for people with single long term conditions
3. Proactive management of frail patients with multiple complex physical and mental health long term conditions, reducing crises and prolonged hospital stays
4. Redesigning urgent care, including integrated working and primary care models providing timely care in the most appropriate place
5. Reducing variation and health inequalities across pathways to improve outcomes and maximise value for citizens across the population, supported by evidence.

3b. **Five Year Plan Outcomes**

The STP will support the delivery of the following Five Year Plan outcomes:

- More people will take responsibility and manage their own health, care and support needs
- Children and young people in Slough will be healthy, resilient and have positive life chances

4. **Other Implications**

(a) Financial

One of the aims of the STP is bring financial balance to the Frimley footprint by 2020 – across health and social care. There is a significant financial pressure facing all parts of the system and the plan will address how these pressures will be managed.

Any future investment from the NHS in local systems will come via the STP process.

A high level financial analysis was included in the latest submission of the STP plan.

(b) Risk Management

<i>Risk Area</i>	<i>Risk/Threat/Opportunity</i>	<i>Mitigation(s)</i>
<i>Financial All parts of the system are facing financial challenge due to increasing demand and rising costs</i>	<i>Priority areas do not manage the financial pressures – or actions cause additional financial pressures across one part of the system or service area</i>	<i>The STP gives a system wide view and management of the whole of the footprint. Aim is to bring the whole system into financial balance</i>
<i>Property Decisions are not made about current or future use of assets that help deliver the STP ambitions</i>	<i>Each part of the system or individual service continue to make decisions on their own irrespective of STP ambitions</i>	<i>STP will support via system leaders group to have a cohesive few of assets and estates. A one public estate strategy is being developed</i>
<i>Employment Issues Not having sufficient or trained staff to deliver new ways of working</i>	<i>Each organisation already has issues of recruitment and retention of staff</i>	<i>STP priority focus on our workforce, health and social care staff will be reviewed as a whole with</i>

		<i>new roles and ways of working considered to best meet the needs of our residents.</i>
<i>Equalities issues Health inequalities</i>	<i>The specific health issues of the Slough population will not be met by the STP priorities</i>	<i>STP has focussed on the main health issues across the footprint and this includes Sloughs priority health issues.</i>
<i>Communications The ambitions of the STP are not well understood by all parts of the system</i>	<i>Different parts of the system, workforce, residents, providers and communities have differing understanding and knowledge of the changes</i>	<i>Regular comms and workshops, briefings across the system. A unified approach of strategic direction will enable clearer communication to staff and residents.</i>

(c) Human Rights Act and Other Legal Implications

There are none identified at this point.

(d) Equalities Impact Assessment

This will be undertaken as specific plans are developed to deliver the priorities.

(e) Workforce

There are no specific issues identified at this point but as workforce is one of the enablers for the delivery of the plan this will have significant focus over the coming months.

5. Supporting Information

As part of the NHS Forward Plan each health and social care area across the country was requested to produce a five year Sustainability and Transformation Plan starting in 2015/16. The footprint for each area was prescribed by NHS England and for Slough this is the Frimley footprint. This covers the populations of Slough, Windsor, Ascot and Maidenhead, Bracknell and Ascot, Surrey Health and NE Hampshire CCG's – approximately 750,000 people. Sir Andrew Morris Chief Executive of the Frimley NHS Trust is the senior responsible officer for this STP.

5.1 The latest STP plan was submitted to NHS England on 21st October 2016.

The plan relates to people of all ages for physical, psychological and social wellbeing, for carers and their families and covers health and social care support. A gap analysis was carried out across health and social care which helped validate the priorities and initiatives.

5.2 The governance for the STP is described below:

- The **Frimley System-Wide Leadership Group** brings together all of the members from the three systems leadership groups (approx. 50 people).
- The **Frimley System Leadership Reference Group** – chaired by Sir Andrew Morris to work on behalf of the three wider system leaders groups to steer and ensure development and delivery of the STP. John Lisle represents Slough CCG

as part of this group and Alison Alexander (from RBWM) represents local authorities.

- The **Frimley System Directors Group**. This group reports to Sir Andrew Morris and takes the lead on the day to day developments of the Plan. A dedicated STP director has been appointed. Alan Sinclair is the local authority representative on this group.
- The **Local Authority Elected members group**. This is a new group that will provide an opportunity for local authority members to influence and support the development of the plan. Cllr Sabia Hussain is the Slough representative on this group.
- The **mental health, learning disability and acquired brain injuries specialist group**. This is a new group that will ensure that we take account of and meet the needs of these specialist groups as we develop the plans to deliver the priority areas.

5.3 Five priorities will be addressed over the next five years:

1. Making a substantial step change to improve wellbeing, increase prevention, self care and early detection
2. Improve long term conditions outcomes including greater self management and proactive management across all providers for people with single long term conditions
3. Proactive management of frail patients with multiple complex physical and mental health long term conditions, reducing crises and prolonged hospital stays
4. Redesigning urgent care, including integrated working and primary care models providing timely care in the most appropriate place
5. Reducing variation and health inequalities across pathways to improve outcomes and maximise value for citizens across the population, supported by evidence.

5.4 An underpinning programme of transformational enablers includes:

- A. Becoming a system with a collective focus on the whole population.
- B. Developing communities and social networks so that people have the skills and confidence to take responsibility for their own health and care in their communities.
- C. Developing the workforce across our system so that it is able to delivery our new models of care.
- D. Using technology to enable patients and our workforce to improve wellbeing, care, outcomes and efficiency.
- E. Developing the Estate.

5.5 Seven initiatives have been identified that will support the delivery of the priorities 2016/17-2017/18

- Initiative 1 Ensure people have the skills, confidence and support to take responsibility for their own health and wellbeing.
- Initiative 2 Develop integrated decision making hubs to provide single points of access to services such as rapid response and reablement, phased by 2018.
- Initiative 3 Lay foundations for a new model of general practice provided at scale, including development of GP federations to improve resilience and capacity.
- Initiative 4 Design a support workforce that is fit for purpose across the system.
- Initiative 5 Transform the social care support market including a comprehensive capacity and demand analysis and market management.

- Initiative 6 Reduce clinical variation to improve outcomes and maximise value for individuals across the population.
- Initiative 7 Implement a shared care record that is accessible to professionals across the STP footprint.

5.6 The Frimley system will spend c£1.4bn on health and social care in 2016/17. Although there are modest increases in funding over the period to 2020/21, mostly in the NHS, demand will far outstrip these increases if we do nothing.

5.7 One public estate will support integrated developments across Slough starting with the Trelawney Hub and in future the option of integrated services at Britwell and on Farnham Road.

5.8 Summary of progress since June submission:

- Established all of the workstreams to provide a coherent plan that clearly demonstrates the impact of each initiative with defined deliverables and benefits to the population.
- Increased the breadth of ownership and leadership of our STP through broad engagement
- Engagement and workshops with providers and commissioners to support alignment of primary and community care strategy and workforce resilience.
- Established the Local Workforce Action Board to respond to the workforce issues arising from each initiative.
- Further aligned the Local Digital Roadmap to the STP Priorities.
- Given a stronger voice to mental health and ensured that all seven key initiatives build in the requirements of the Mental Health Five Year Forward Plan.
- Developed an STP wide Communications and Engagement Strategy.
- Developed and updated the financial plan to reflect guidance and feedback from the September submission.

5.9 Next steps

- Outcome from the October submission
- Project plans being developed to deliver the 7 initiatives with further in depth activity and financial modelling so the impact of each initiative is understood.
- Setting up further workshops or tapping into existing forums
- Publishing the plans and improved engagement across the system.

6. **Comments of Other Committees**

The STP is a standing item on the Slough Wellbeing Board agenda.

7. **Conclusion**

Significant progress has been made in developing the Frimley STP for submission on the 21st October 2016. The Health Scrutiny Panel is asked to note and comment on the STP and progress made.

8. **Appendices Attached**

None

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SLOUGH BOROUGH COUNCIL

REPORT TO: Health Scrutiny Panel **DATE:** 23rd November 2016

CONTACT OFFICER: Dave Gordon – Scrutiny Officer
(For all Enquiries) (01753) 875411

WARDS: All

PART I
TO CONSIDER AND COMMENT

HEALTH SCRUTINY PANEL – 2016/17 WORK PROGRAMME

1. **Purpose of Report**

1.1 For the Health Scrutiny Panel (HSP) to discuss its current work programme.

2. **Recommendations/Proposed Action**

2.1 That the Panel note the current work programme for the 2016/17 municipal year.

3. **The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan**

3.1 The Council's decision-making and the effective scrutiny of it underpins the delivery of all the Joint Slough Wellbeing Strategy priorities. The HSP, along with the Overview & Scrutiny Committee and other Scrutiny Panels combine to meet the local authority's statutory requirement to provide public transparency and accountability, ensuring the best outcomes for the residents of Slough.

3.2 The work of the HSP also reflects the priorities of the Five Year Plan, in particular the following:

- More people will take responsibility and manage their own health, care and support needs
- Children and young people in Slough will be healthy, resilient and have positive life chances

4. **Supporting Information**

4.1 The current work programme is based on the discussions of the HSP at previous meetings, looking at requests for consideration of issues from officers and issues that have been brought to the attention of Members outside of the Panel's meetings.

4.2 The work programme is a flexible document which will be continually open to review throughout the municipal year.

5. **Conclusion**

5.1 This report is intended to provide the HSP with the opportunity to review its upcoming work programme and make any amendments it feels are required.

6. **Appendices Attached**

A - Work Programme for 2016/17 Municipal Year

7. **Background Papers**

None.

HEALTH SCRUTINY PANEL

WORK PROGRAMME 2016/17

Meeting Date
23 November 2016 ASSETS AND INFRASTRUCTURE
<ul style="list-style-type: none">• Slough Central update• Mapping of services against local population• Reconfiguration of learning disabilities service• STP update – for information
19 January 2017 SLOUGH CCG
<ul style="list-style-type: none">• Leisure and Activity
27 March 2017 TRANSFORMATION AND INNOVATION
<ul style="list-style-type: none">• Digital innovations• Connected Care – update (provisional)

To be programmed:

- Early impact assessments – likely to be 2017 – 18

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MEMBERS' ATTENDANCE RECORD 2016/17

HEALTH SCRUTINY PANEL

COUNCILLOR	30/06	01/09	06/10	23/11	19/01	27/03
Chaudhry	P	P	Ap			
Cheema	P	Ap	P			
Chohan	P	Ap	P			
M Holledge	P	P	Ap			
Mann	P	P* (from 6.47pm)	Ap			
Pantelic	P	P	P			
Qaseem	P* (from 6.37pm)	Ap	P			
Smith	P	P	P			
Strutton	P	P	P			

P = Present for whole meeting
Ap = Apologies given

P* = Present for part of meeting
Ab = Absent, no apologies given

(Ext*- Extraordinary)

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